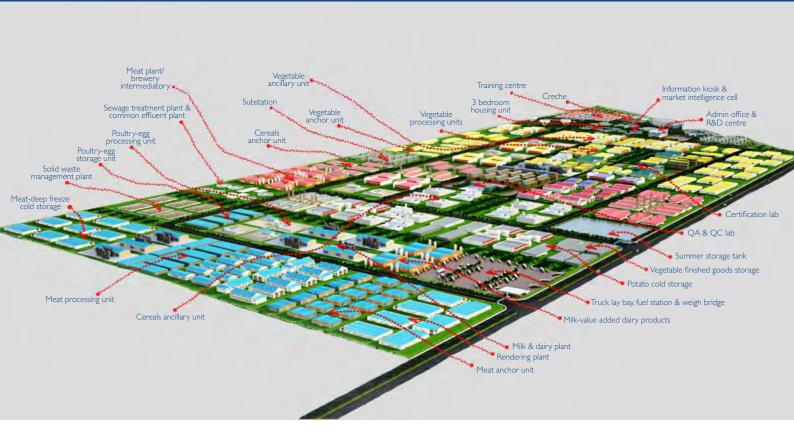
# INTEGRATED AGRO-INDUSTRIAL PARKS (IAIPs) IN ETHIOPIA





UNITED NATIONS INDUSTRIAL DEVELOPMENT ORGANIZATION







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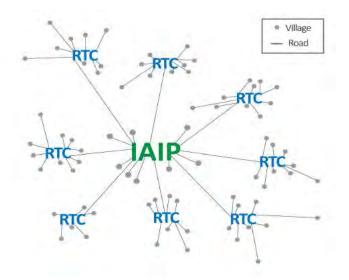
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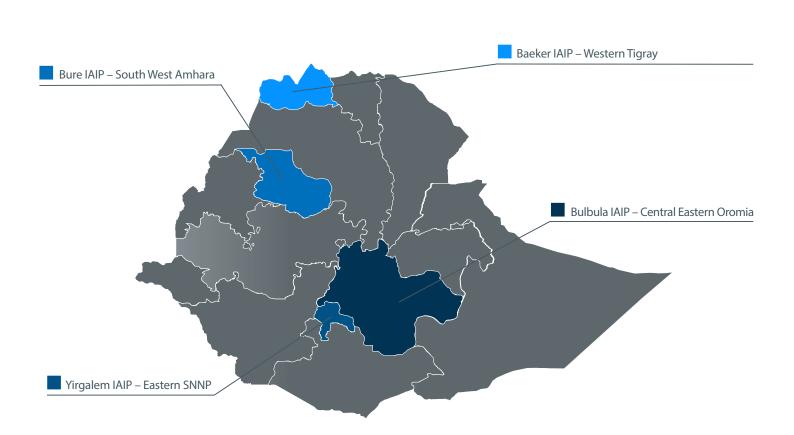


- An integrated agro-industrial park (IAIP) is a geographic cluster of independent firms grouped together to gain economies of scale and positive externalities by sharing infrastructure and taking advantage of opportunities for bulk purchasing and selling, training courses and extension services.
- IAIPs will include open area production zones, controlled environment growing, precision farming, knowledge hubs and research facilities, rural hubs, agri-infrastructure, collection centres, primary processing hubs, social infrastructure and agri-marketing infrastructure, among others.
- IAIPs will have modern infrastructure. General infrastructure includes: roads, power, water, communications, drainage, sewerage, a sewage treatment plant and an effluent treatment plant, among other infrastructure.

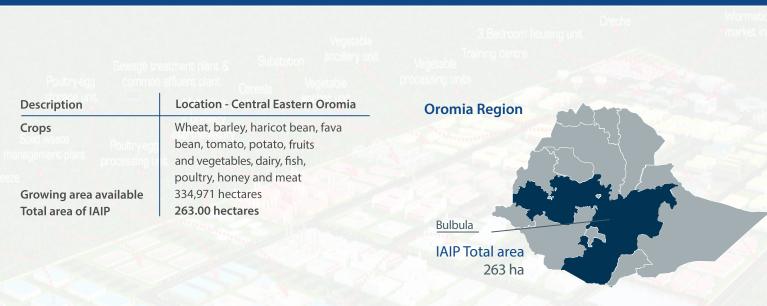
- Specialized infrastructure consists of cold storage units, quarantine facilities, quality control labs, quality certification centres, raw material storage and central processing centres, among other specialized infrastructure.
- Each IAIP is served by a network of rural transformation centres which provide linkages to producers.











## IAIP Internal Infrastructure Details

Water provision
MSW generation
Power demand
Initial investment
Investment over four years
Profit after tax

IRR Payback period

6660 m /day
59.38 TPD
38.61 MVA
USD 72.15 million
USD 179.88 million
Year 1: USD 84.4
Year 2: USD 53.9
Year 3: USD 5.96
17.09% (13 years of operation)
3 years



## 04 | BAEKER IAIP MASTER PLAN – TIGRAY



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Raw material stor



## **IAIP Internal Infrastructure Details**

Water provision MSW generation Power demand

Initial investment Investment over four years Profit after tax

IRR Payback period 6777m³/day 55.08 TPD 45.47 MVA

> USD 72.67 million USD 181.18 million Year 1: USD 122.48 million Year 2: USD 54.49 million Year 3: USD 6.04 million 17.09% (13 years of operation) 3 years





# DescriptionLocation - South West AmharaCropsSorghum and sesame, fruits and<br/>vegetables, dairy, meat and other<br/>animal products<br/>398,095 hectares<br/>154.99 hectaresAmhara RegionBureInterventionBureIntervention</tr

Extension centre beverage & pharm

## IAIP Internal Infrastructure Details

Water provision	7381 m³/day
MSW generation	63.47 TPD
Power demand	46.82 MVA 2 bed housing unit
Initial investment	USD 69.71 million
Investment over four years	USD 173.81 million
Profit after tax	Year 1: USD 84.7 million
	Year 2: USD 53.8 million
	Year 3: USD 5.9 million
IRR	18.23% (13 years operation period)
Payback period	3 years





#### storage

Milk & dairy plant

- value added dairy products

Description	Location - Eastern SNNP	Honey processing unit
Crops	Cereals, coffee, fruits and vegetables, dairy, meat and other animal products	Extension centre - meat & dat
Growing area available Total area of IAIP	163,461 hectares 108.80 hectares	Fruits & vegetable p
		IAIP Total area 108.80 ha

Multi chamber cold storage

Pre cooling chambers

Cereals processing units Cereals anch

Water provision	4634 m³/day
MSW generation	44.93 TPD
Power demand	36.46 MVA
Initial investment	USD 51.55 million
Investment over four years	USD 128.53 million
Profit after tax Vegetable a	Year 1: USD 61.42 million
	Year 2: USD 39.17 million
	Year 3: USD 4.53 million
IRR	17.3 % (13 years of operation)
Payback period	3 years





## Sample masterplan - Oromia IAIP

Playground				300m		
1 hadeness bousing tasks		and		3	AP.	
3 bedroom housing units				Retail space	300m	
Sreche		and a state of the	and	Admin offi	ce & R&D centre	
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Fraining centre Polyclinic	Overhead	Ser Norther		Substation	and	A shore
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			09346 0934	ta 0.83 Ha 0.93 H	2.D5 Ha	
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QF - Individual quick frozen facility		243 Hu	B Utility-bailed chile	-	1.77 Ha	
Cereals processing unit	Green buffer	Green buffer	Green buffer	Green buffer	Green buffer	
Aulti chamber cold storage	Substation	229 Ha		D.EG H		(P)
CPC - centralized processing	Guessian		TOPIC .		2.08 He	and the second
centre pulping, aseptic packaging,				0.93 HA 0.53 H	4	草
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Pre cooling chambers	Storm treatment plant	aroundie 2	fing, packing finished god storage		drading. 8 %	
/egetable preparation area 👔 📲	Thank trootment plant.		-		packing and state	
Vilk - value added dairy producta Vilk & dairy plant	Green buffer	Green bu	atter	Green buffer	Green bu	utter
	Sold womth				A REAL PROPERTY.	1 2
Poultry - egg storage unit	managament plant		Sector Research		Truck lay ba	iy.
Poultry - egg processing unit		1,79 Ha 2.9	2 Ha 2 38 Ha	8.36 Ho 8.36 Ho	fuel station weigh bridge	S LE
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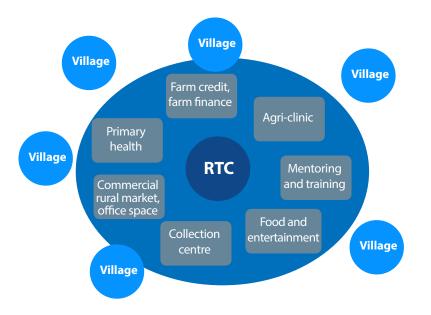
## **Rural transformation centres**

The Government of Ethiopia will establish rural transformation centres to serve as raw material aggregation points in the catchment areas (100 km radius) of each IAIP.

- **Rural transformation centres** include warehouses, input supply, sorting, grading, extension services, pre-processing activities and microfinance.
- Public and private partners support farmers

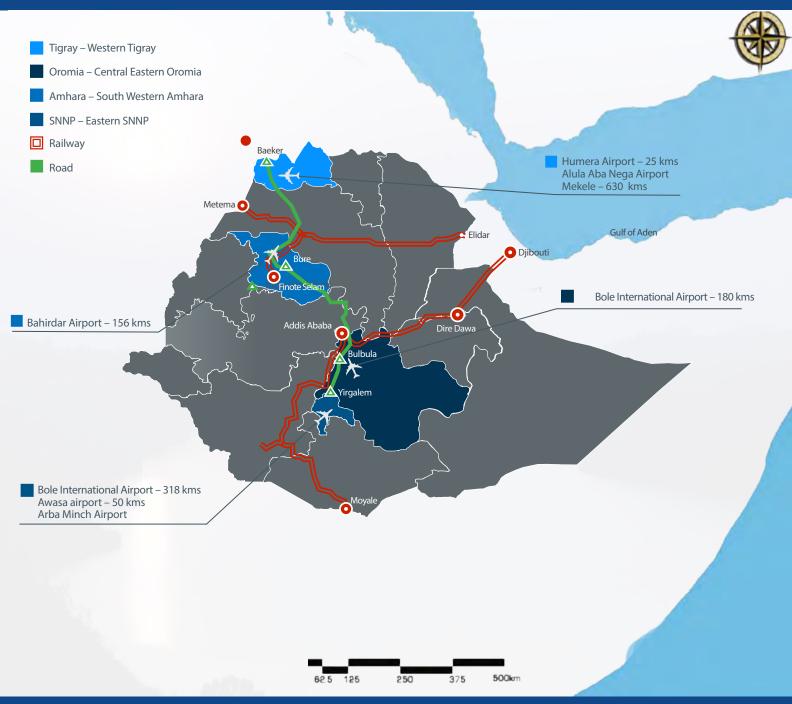
to increase production and productivity to supply raw materials of required quantity and quality to the industries in the parks.

• Market information centres will provide information on business development, prices, market trends, and current market demand in terms of products and quality, among other services.



# 09 | IAIP INFRASTRUCTURE CONNECTIVITY









- Agri-inputs: bioenergy, greenhouse cultivation, agri-chemicals, renewable energy.
- Agri-infrastructure: energy management, mechanization and transport, storage facilities, bulk material handling.
- Agri-food processing:
  - Fruit juice/pulp/slice/concentrate/dehydration
  - Tomato paste and puree
  - Starch
  - Coffee and tea
  - Vegetable pickling
  - Spice powder, oils and oleoresin

- Grading and packing pure spices
- Essential oils from herbs
- Floral concentrates
- · Vegetable oil and other products
- Bakery, confectionery
- Energy foods
- Flour milling
- Others
- **Capacity-building:** agri-research, training hub, agri-lab and clinic, extension services, vocational training.
- Others: agri-tourism, rural financing, crop insurance.





## Coffee

Ethiopia produces the best Arabica coffee in the world and is known for having a wider genetic variety of coffee than any other coffee producing country. Ethiopian coffee is well known for its special aroma and flavour, a uniqueness that makes it preferable for blending with coffee from other countries. Currently, Ethiopia is among the top five coffee exporters in the world.

## Sesame

Production of sesame in the country has doubled in the past five years. Ethiopia produces a variety of different sesame seeds which are highly valued on the international market. Currently, there are efforts to improve yields and there is potential to expand sesame seed production in Ethiopia through additional land cultivation.

## Meat

With a cattle population of 55 million, Ethiopia ranks first in Africa and tenth globally. Meat processing in Ethiopia holds enormous potential for development as it is currently largely undertaken through traditional practices on a small scale. Ethiopia already has well-established partners in the meat trade, including Cote d'Ivoire, Congo Brazzaville, Dubai, Egypt, Saudi Arabia and Yemen.

## Dairy

The size of the livestock population, the natural endowment of favorable climatic condition for improved, high-yielding animal breeds, provides Ethiopia with significant potential to further develop its dairy sector.

## Poultry

Demand for chicken products is growing quickly in Ethiopia. The Government recently set new targets to bring meat production to 164 tonnes and egg production to 3.9 billion eggs by 2020 through improved poultry breeds.

## Honey

Varied agro-climatic conditions and biodiversity favours a diversity of honeybee flora and a large number of honeybee colonies. Ethiopia is the tenth largest honey producing country in the world and the largest in Africa. It ranks fourth in the world in terms of bee wax production and export.

## Maize

Ethiopia produces more than six million tonnes annually and recently adopted improved inputs and technologies. Maize provides wide opportunity for establishment of both large and medium diversified industrial enterprises.

## Tomato

Tomato is currently grown in almost all parts of Ethiopia. Provided that access to seed varieties and extension services are improved, major insects and diseases are controlled and harvesting and post-harvesting are optimized, yields of tomato can reach up to 80 tonnes per hectare which assures consistent and abundant supply.

## Potato

The agro-ecology and soil conditions of Ethiopia are suitable for potato production. Compared to major cereals, potato is a short duration crop that can yield up to 30-35 tonnes per hectare during a three to four month growing period. Between 2008/09 and 2012/2013, the total production increased by 125% and yield by 44%.

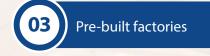




- We offer **developed land plots** of variable sizes to anchor tenants and large-scale manufacturers who wish to undertake construction
- Flexibility for both lease and own options

# 02 Built-up office space

- Investment grade office space of variable sizes with requisite facilities and amenities
- Availability of lease and purchase options



- Single/multi-tenanted pre-built industrial units of various sizes offered to investors
- Flexibility for both lease and own models

## **13 | SUPPORT FROM GOVERNMENT OF ETHIOPIA**



## The Government of Ethiopia provides site infrastructure:

- Land
- Water
- Power
- Roads
- Telecommunication
- Capital contribution for IAIPs
- Government support to small and medium-sized enterprises
- Government support to foreign operations
- Logistical support
- One-stop-shop



	Type of payments		
	Service charge		
	USD/month	USD/kwh	
Industrial low voltage (three phase and active/ reactive)	2.5	0.018	
Industrial high voltage (15KV) (three phase and active/reactive)	2.52	0.029	
Industrial high voltage (132 KV)	2.52	0.032	
(Three phase and active, reactive) commercial-sin phase		0.013 (<50), 0.017	
Commercial-three phase	1.05	(>50)	
Commercial-active/react	tive 1.65		
Street-light single phase	0.68	0.023	

# Factory rent 1 USD/m<sup>2</sup>

Water consumption (m <sup>3</sup> )	USD/m <sup>3</sup>
0-7	0.08
8-20	0.18
21-40	0.36
41-100	0.28
101-300	0.35
301-501	0.43
>501	0.54



Types of tax	Common rate
Corporate income tax	30%
Turn over tax	2% and 10%
Excise tax	10% to 100%
Customs duties (capital goods)	up to 35%
Income tax from employment	up to 35%
Withholding tax	2%
VAT	15%
Export tax	0% (with exception of hides and skins-150%)
Royalty tax	5%
Dividend tax	10%

# 16 WORKFORCE



## University training programmes:

- Mechanical and electric engineering
- Design and construction
- Food and consumer goods technology
- Economics and management
- Service and hospitality
- Agricultural science
- Natural resource management
- Business administration and management

## Graduates from Ethiopian institutions

TVET	125,738
Graduate	8,021
Undergraduate	86,210

1	
	Average payment USD/month
Agriculture, forestry, fishing	60
Mining and quarrying	101
Electricity, gas, steam and air conditioning supply	103
Construction	89
Transportation and storage	92
Information and communication	104
Finance and insurance activities	121
Professional scientific and technical activities	139
Administratitve and support service activities	94
Manufacturing	65
Other service activities	59

Source: Statistical Report on the 2014 urban employment unemployment survey



- Local population of 96.5 million (2014)
  - Population growth 2.5%
- Duty free access to U.S. market under African Growth
  and Opportunity Act (AGOA)
- Ethiopia concluded bilateral investment treaties (BITs) and double taxation treaties (DTTs) with a number of countries:
  - **BIT:** Algeria, Austria, Belgium, Luxembourg, China, Denmark, Egypt, Equatorial Guinea, Finland, France, Germany, India, Iran, Israel, Italy, Kuwait, Libya, Malaysia, Netherlands, Nigeria, Russian Federation, South Africa, Spain, Sudan, Sweden, Switzerland, Tunisia, Turkey, United Kingdom, and Yemen.
  - DTT: China, Czech Republic, Iran, Israel, South Africa, Tunisia, Turkey, and United Kingdom.
- Everything but Arms Agreement (**EBA**) with the European Union

- Ethiopia is part of the **Cotonou** agreement between the European Union and the African, Caribbean and Pacific Group of States (ACP countries); and the
- Common Market for Eastern and Southern Africa
  (COMESA)
  - Free trade area
  - 19 African countries
  - Population of 470 million
- Investment guarantees
  - Ethiopia is a member of the Multilateral Investment Guarantee Agency, a World Bank affiliate, and a signatory to the Convention on the Settlement of Investment Disputes Between States and Nationals of Other States.



## Land

• The Government of Ethiopia provides land for industrial park and manufacturing enterprises at a very low price

## Income tax exemption

 Industrial park developers are exempt from income tax for 10 years if the park is developed within Addis Ababa or special zones of Oromia (surrounding Addis Ababa) and for 15 years if elsewhere

## **Customs duty**

- Customs duty exemptions of up to 100% on imports of capital goods.
- Spare parts worth up to 15% of the total value of the imported investment capital goods.
- Investors granted with a customs duty exemption will be allowed to import capital goods duty free indefinitely if the investment is in the manufacturing and agriculture sectors.

An investor entitled to a duty-free privilege who buys capital goods or construction material from local manufacturing industries will be refunded the customs duty paid for raw materials or components used as inputs for the production.

## **Other rights**

- Design, construct, develop, exploit industrial park and provide services.
- Sub-lease developed industrial park.
- Rent or sell to industrial park enterprises immovable assets, buildings and rooms built within the industrial parks in accordance with the proportion specified in the regulation.
- Enterinto a sub-lease agreement for the development, operation and promotion of industrial park.
- Participate in financial markets in order to obtain loans, fund guarantees and other financial resources.



## Income tax exemption

Areas of investment	In Addis Ababa and surrounding	In other areas
Food industry	1 to 5 years	2 to 6 years
Beverage industry	1 to 3 years	2 to 4 years
Textiles and textiles prodcuts industry	2 to 5 years	3 to 6 years
Leather and leather products industry (except tanning of hides and skins below finished level)	2 to 5 years	3 to 6 years
Integrated manufacturing with agriculture	4 years	5 years

## Loss carried forward

- Business enterprises that suffer losses during the income tax exemption period can carry forward losses, following the expiration of the income tax exemption period, for half of the tax exemption period.
- Investors who export 60% of their products or supplies to an exporter: exemption for additional 2 years.
- Investors investing in an industrial park and exporting 80% of their products: income tax exemption for an additional:
  - 2 years if the industrial park is located around Addis Ababa and the special zone of Oromia
  - 4 years if the industrial park is located in other areas

## **Fiscal export incentives**

- Duty drawback scheme.
- Voucher scheme.
- Bonded factory and manufacturing warehouse schemes.
- Import opening charges (L/C, CAD, and advance payment) is 0.5% for exporters against 3.5% for others.

## Non-fiscal export incentives

- Exporters are allowed to retain and deposit in a bank account up to 20% of their foreign exchange earnings for future use in the operation of their enterprises.
- Franco valuta import of raw materials are allowed for enterprises engaged in export processing.
- Exporters can benefit from the export credit guarantee scheme.



## **Remittance of capital**

A foreign investor has the right to make the following remittances out of Ethiopia in convertible foreign currency:

- Profits and dividends
- Principals and interest payments on external loans
- Payments related to technology transfer agreements
- Proceeds from the sale or liquidation of an enterprise
- Compensation paid to an investor
- Proceeds from the sale or transfer of shares or partial ownership of an enterprise to a domestic investor

## **Other incentives**

- The Government of Ethiopia provides incentives for further training and retraining of labour
- Financial support through financial institution, such as development banks, 25% of the total investment cost will be covered by the investors and 75% is handled by the bank (25/75)
- The enterprises within the IAIP that acquire land using right-at-market price should be allowed to use the right as a mortgage for loans
- One-stop administrative offices established by the Ethiopian Investment Commission in the industrial parks







## Application should include\*:

- Business plan
- Copies of constituent documents
- Copy of the certificate of incorporation
- Copy of tax registration certificate
- \* Investors will be supported by the Industrial Parks Development Agency at every stage





